Vision

A coordinated response across the continuum of healthcare that meets the health and medical needs of the community during an emergency.

The Coalition is a network of healthcare organizations & providers that are committed to coordinating their emergency preparedness & response activities. The purpose is to develop & maintain a comprehensive system that assures effective communication, strategic acquisition & management of resources, and collaborative planning in response to emergencies & disasters.

Director & Health Officer’s Letter

The Healthcare Coalition is a national model for disaster resilience, built on the value of effective local partnerships to save lives. The tragic disasters in Japan serve as a stark reminder that while we can’t prevent disasters from happening, it’s critically important that we prepare for them. In Japan, we saw the challenges faced by a healthcare delivery system put under severe strain. In King County, we’ve been working to ensure that a system is in place for our health and medical response when disaster strikes our community.

Thanks to your participation, the Healthcare Coalition continues to build systems and enhance collaboration to strengthen the ability of the healthcare community to respond to emergencies. Over the past year, the Healthcare Coalition has worked to improve our region’s preparedness while also taking important steps toward building a sustainable future. Some of our key accomplishments together include:

► Participation in an emergency exercise that tested our ability to set up an emergency Health Care Center, also known as an Alternate Care Facility, at the Seattle Center. The goals of these centers are to create rapid surge capacity, reduce the burden on existing healthcare facilities and allow them to care for their most critical patients. The exercise tested new capabilities and provided an opportunity to showcase the work of the Coalition to healthcare leaders and elected officials.

► Development of a “pediatric toolkit” with information and guidelines for the care and management of pediatric patients at every hospital with emergency services for events ranging from mass casualty incidents to communicable disease outbreaks.

While our work has been shown to be invaluable to creating a disaster-resilient King County, to move forward, we must rethink the way our work is funded. As a public-private partnership, the Coalition can no longer rely solely on federal grants to fund our work. After careful consideration, we are launching a sponsorship campaign that will allow us to build for the future.

I thank you for your ongoing commitment to the Coalition and look forward to continuing this important work with you.

David Fleming,
MD
Director and Health Officer
Public Health - Seattle & King County

"The Healthcare Coalition is a national model for disaster resilience, built on the value of effective local partnerships to save lives."
Executive Council Letter

Innovation and performance are hallmarks of the King County Healthcare Coalition and were in full force in 2010-2011. Time and again, our partnership has provided a strong foundation to continuously improve our collective medical response capability. Hospital participants significantly enhanced our region’s capability and capacity to care for children in emergencies by initiating and exercising implementation of “Hospital Guidelines for Management of Pediatric Patients in Disasters,” a toolkit developed by the Coalition. Recognizing that not all hospitals in King County provide the full range of pediatric services, our hospitals established a new standard to train and equip staff, so that a child can present to any hospital in the region and receive appropriate stabilizing care. For this work, our Coalition has been honored by the National Association of County and City Health Officials as a model practice in pediatric emergency planning.

This year, the long-term care mutual aid plan was put into practice. As a group, nursing homes partnered with Public Health – Seattle & King County and other regional responders to establish agreements, develop tools, and test communications. If facility evacuation is needed, participants are now better positioned to share medical supplies and staff, and to efficiently move patients in support of one another.

As we continue to evolve, innovating how we prepare and respond together, we are also conscious of annual decreases in federal grants that are the Coalition’s sole funding source. With this in mind, the Coalition Executive Council and staff have chosen to diversify how we sustain our program. We are now encouraging healthcare participants and community businesses to support the Coalition financially. Further information about how to support the Coalition is included in this annual report.

Ensuring the sustainability of our partnership is both an exciting and necessary venture to ensure a coordinated health and medical response in King County. We thank you for your dedication in building a more resilient King County and we look forward to collaborating with your organization in the years to come.

Anita Geving
Chief Operating Officer, The Polyclinic

Catherine Whitaker
Vice President & Chief Nursing Officer, Overlake Hospital Medical Center

Debbie Wilkinson
Chief Operating Officer, Healthpoint

Gayle Ward
Vice President of Nursing, Northwest Hospital

Jean Robertson
Assistant Division Director, King County Mental Health, Chemical Abuse & Dependency Services Division

Jeff Sconyers, JD
Vice President & General Counsel, Seattle Children’s Hospital

Joyce Jackson
President and Chief Executive Officer, Northwest Kidney Centers

June Altaras
Nurse Executive, Swedish Medical Center

Paul Hayes
Chief Operating Officer, Valley Medical Center

Peter McGough, MD
Medical Director, University of Washington Physicians Network

Johnese Spisso, RN, MPH
Coalition Executive Council Chair, Chief Health System Officer, UW Medicine Health System

David Grossman, MD, MPH
Vice-Chair, Executive Council, Medical Director, Preventive Care, Group Health
Who We Are

Large-scale emergencies will happen

On March 11, 2011, the largest earthquake in Japanese history left the country in crisis. It was followed by a catastrophic tsunami and nuclear disaster. Other recent earthquakes have devastated communities in Haiti, China, Chile, Mexico and New Zealand. Closer to home, tornadoes and record flooding of the Mississippi River resurfaced memories of Hurricane Katrina.


Healthcare providers cannot control whether a disaster occurs, but we have the power to work together, to plan and to optimize our medical response to the best of our abilities.

For over five years, the King County Healthcare Coalition has coordinated regional planning, trainings, exercises, and tool development for catastrophic events requiring a public health and medical response. During emergencies, the Coalition enables healthcare facilities to communicate directly with Public Health – Seattle & King County on resource needs and policies.

Over 300 agencies participate in the Coalition, including every hospital and large health system in King County. With dedicated participants, partners, leadership from local healthcare executives, and programmatic support from Public Health – Seattle & King County, the Coalition has built a national model for coordinated emergency medical response.

We continue to evolve and expand, broadening our programs to reach more agencies. Our efforts address the most complex challenges – such as managing an influx of patients, resource conservation, and mass fatalities – and are difficult but necessary for King County. Thanks to our participants, we have mutual aid plans in place for nursing homes, a regional evacuation plan for hospitals, resource-sharing tools for in-home services, and redundant emergency communication systems.

Join us. We welcome your participation.

“The Coalition allows us to leverage the expertise of other health-care experts and organizations in our community. It is a wonderful resource to share best practices.”

Johnese Spisso, RN, MPA
Chief Health System Officer,
UW Medicine Health System
Not every hospital in King County provides regular services for pediatric patients, but in a large-scale medical emergency, critically ill or injured children may present to any and all hospitals. Transfer by emergency responders to pediatric-specific hospitals may be impossible due to a shortage of vehicles, impassable roads and bridges, or the instability of the patient King County hospitals agree: all hospitals need to be prepared to receive and stabilize pediatric patients in a large-scale emergency.

To address this challenge, the King County Healthcare Coalition Pediatric Workgroup began meeting in early 2008 to consider the issue of appropriate and efficient triage of pediatric patients in emergencies. The workgroup developed a pediatric toolkit that provides basic information and guidelines for both short-term acute care and more definitive management of pediatric patients including staffing and training, equipment and supplies, security, and hospital-based triage.

The Regional Pediatric Disaster Response Plan includes adoption of “Every Kid Every Time” color-coding by all King County hospitals and emergency responders to decrease errors and improve care of pediatric patients in an emergency. In a mass casualty incident involving children, a rapid weight estimate is not only crucial to appropriate care of individual victims, but also to efficient management of resources.

Development of the “Pediatric Toolkit” was recognized by the National Association of City and County Health Officials as a 2010 Model Practice and will be included in their national database to guide other jurisdictions in similar planning.

Color Coding Saves Lives
A practitioner uses a color coded pediatric cart to identify appropriate medical tools.
Coping with Disasters

When disasters strike, the short- and long-term psychological impacts can be significant and create added burden on the healthcare system. Disasters and their aftermath can overwhelm a child’s typical coping strategies, and there may not be enough mental health professionals to respond to all children in need. Parents and other family members must be prepared to help children recover. The Coalition Pediatric Mental Health Task Force has created a brochure, “In a Disaster: What parents can do to help their children,” with information to help families provide psychological first aid to help children with their emotional response to an overwhelming situation.

The Coalition has started working with healthcare and community partners to establish a Disaster Behavioral Health Concept-of-Operations plan, to help us respond to a surge in demand for disaster behavioral health support. This includes mental health, substance abuse and stress management services. In 2011-2012 we will establish mechanisms to support standardized mental health triage and develop strategies and tools to support regional situational awareness impacts to mental health.

Operation Red Rover

On March 31, 2011, King County hospitals participated in “Operation Red Rover,” a regional hospital drill. The drill simulated evacuation of more than 100 pediatric patients from Swedish First Hill Hospital, including more than 60 neonatal intensive care infants. Concurrently, receipt of those patients was simulated by hospitals across the county, testing their pediatric response and surge capacity, patient tracking, communication, security and crowd control.

In 2010-2011, the Healthcare Coalition Pediatric Mental Health Task Force created a brochure, “In a Disaster: What parents can do to help their children,” with information to help families provide psychological first aid to help children with their emotional response to an overwhelming situation.
Getting Prepared

Responding in a Crisis Standards of Care Environment

One of the most difficult situations our region could face is the need to provide medical care when medical and other resources are scarce. In 2011-2012, the Healthcare Coalition will be working with healthcare providers and other emergency response partners to develop a regional plan for implementing crisis standards of care in the event of a disaster. As this work gets underway, the Healthcare Coalition will be working with members of the Institute of Medicine’s Committee on Guidance for Establishing Standards of Care for Use in Disaster Situations to identify national best practices, strategies and tools that can be leveraged in our community.

Building Systems to Manage Mass Fatalities

When a disaster strikes, our community needs to be able to appropriately care for the living, but also respectfully manage the deceased and ensure resources and support for their survivors. In collaboration with Public Health – Seattle & King County and the King County Medical Examiner’s Office, the Healthcare Coalition is working to assist organizations in becoming more prepared to handle a surge of fatalities in the event that the regional mortuary resources are overwhelmed. This includes identifying strategies to increase surge capacity for fatalities within healthcare facilities, coordination with the regional mortuary response systems and coordinated efforts to provide information and assistance to families and survivors as a part of a Family Assistance Center.

Surge Capacity Tours

Assessing hospitals’ surge capacity and capabilities for managing an influx of patients was a priority for planning in 2010-2011. Based on a series of standardized site visits and assessments, all hospitals in the region have identified additional spaces and strategies within their facilities to accommodate a surge of patients, creating substantially increased regional capacity.
Developing Regional Healthcare Sector Response Plans

In order to create a foundation that guides regional healthcare response for the various healthcare sectors in King County, the Coalition works with hospitals, ambulatory and ancillary care providers, in home service providers and long term care providers in developing response plans that define a standard for how the organizations will prepare and respond with each other and with other regional partners, including Public Health – Seattle & King County, during an emergency. These plans serve as the basis for regional healthcare response in King County and include:

- Surge capacity
- Patient movement
- Disease reporting
- Resource management
- Communications and information sharing
- Regional coordination between healthcare organizations and the Health and Medical Area Command
- Training and exercises

Enhancing Coordination to Support Nursing Home Evacuation

In 2010 - 2011, the Healthcare Coalition finalized the Long Term Care Mutual Aid Plan for Evacuation and Supply Resources (LTC-MAP) in the event that one or more nursing homes need to evacuate. More than 75% of skilled nursing facilities in King County have signed on to the Mutual Aid Plan, which creates a mechanism for facilities to move patients to another facility and share resources in support of a facility evacuation. In addition, a LTC-MAP Steering Committee has been established to serve as subject matter experts to assist Health and Medical Area Command during a response and to help coordinate information about bed availability and patient placement for the evacuating and receiving nursing home facilities. This is the first time this capability has been developed and will serve as a model for incorporating healthcare providers into the Health and Medical Area Command response structure.

In King County, two organizations, the Seattle Cancer Care Alliance and the Puget Sound Blood Center are a part of the national Radiation Injury Treatment Network (RITN) is a national network of transplant and donor centers that provide comprehensive evaluation and treatment for victims of radiation exposure or other marrow toxic injuries.

Public Health and the Healthcare Coalition are working with these organizations and other healthcare and emergency response partners to develop a comprehensive plan to receive and treat patients who have been injured in a radiological disaster.

2010-2011 Emergency Preparedness Trainings and Exercises

The Coalition provides a wide range of programming to assist healthcare organizations to be better positioned to respond to and recover from a disaster.

In 2010-2011, the Coalition offered several opportunities for collaborative training and exercising. The focus of these events was on preparing our healthcare partners in areas such as Disaster Behavioral Health, Surge Capacity, Evacuation, Pediatric Response, Earthquake Preparedness, Business Continuity, and Alternate Care Facilities.

- **July 21, 2010**: Psychological First Aid - Train the Trainer
- **July 22, 2010**: Psychological First Aid
- **July 28, 2010**: Patient Tracking Workshop
- **September 14, 2010**: Alternate Care Facility Exercise
- **September 22-23, 2010**: Statewide Chempack Workshop
- **September 28-29, 2010**: Business Resilience Workshop
- **October 6-7, 2010**: Soundshake functional exercise
- **October 15, 2010**: Improving Hospital Throughput Workshop
- **October 27, 2010**: Long Term Care Mutual Aid Plan Orientation Training
- **November 30, 2010**: WATRAC Long Term Care Training
- **December 1, 2010**: WATRAC Long Term Care Training
- **December 3, 2010**: WATRAC Long Term Care Training
- **January 20, 2011**: WATRAC Long Term Care Communication Drill
- **February 2, 2011**: WATRAC Long Term Care Orientation Session
- **February 11, 2011**: Pediatric Toolkit Workshop
- **February 16, 2011**: WATRAC Long Term Care Orientation Session
- **March 15, 2011**: Long Term Care Steering Committee ICS Drill
- **March 31, 2011**: Pediatric Hospital Exercise
- **June 8, 2011**: WATRAC Long Term Care Communication Drill
We Need Your Help

Ensuring the Coalition’s sustainability supports our ability to care for the people of King County during large-scale emergencies. Funding from King County and the federal government has made the Healthcare Coalition possible. However, these funds decline steadily each year in our struggling economy. An 11% cut has been announced by our primary grant source.

After careful consideration, our Executive Council and Coalition staff have decided to diversify funding for the Coalition. New funds will be used to grow new capabilities, expand participant benefits, and to maintain the sizeable regional competencies achieved to date.

While Coalition staff will continue to aggressively pursue federal grants and other funding opportunities, we strongly encourage participating organizations and other community organizations to financially support the Coalition and its mission to create a coordinated response, to meet the community’s health and medical needs during an emergency.

For more information about participating in the Coalition’s programs, or to find out how you can financially support the Coalition, check out our new and improved website (see below).

Support Us.

Check out our new and improved website at:
www.kingcountyhealthcarecoalition.org
WATrac Continues to Grow

WATrac is the web-based healthcare incident management system used by healthcare partners across Washington State to exchange resource status information every day, and during a response. Public Health – Seattle & King County and the King County Healthcare Coalition developed the original program, and today, Public Health continues to co-manage WATrac with the Washington State Department of Health.

The system continues to grow in its capability and reach, serving 702 agencies statewide; 68% of those agencies are located in King County.

Financials

The King County Healthcare Coalition currently receives 100% of its funding through federal grant sources which continue to be significantly reduced. For the grant period between July 2010- June 2011, the Coalition was funded through three primary sources: the Department of Health and Human Services Office of the Assistant Secretary for Preparedness and Response (ASPR), the Centers for Disease Control and Prevention (CDC), and the Department of Homeland Security.

In addition to funding directed to the Healthcare Coalition, Public Health staffers manage a variety of ongoing projects in support of the Coalition mission and vision, including the development of a volunteer management system, sustainment of alternate care facilities capabilities, acquisition of medical equipment and supplies, and regional call center development.

ASPR (Assistant Secretary for Preparedness Response), the Coalition’s primary funding source, has announced a 11% nationwide reduction to preparedness funding for 2011-2012.

2010-2011 Emergency Preparedness Awards

As a Coalition, we believe that our greatest strength is healthcare providers’ unified commitment to serving our community during all types of broad-based emergencies or disasters.

During 2010-2011, the King County Healthcare Coalition made significant advances toward building organizational and regional capabilities that continue to promote a heightened level of readiness within our community. As we continue to move ahead with our collaborative efforts, the Coalition recognizes individuals and teams who have made a significant contribution this year.

The Executive Council of the King County Healthcare Coalition wishes to honor the following 2010-2011 Emergency Preparedness Award winners:

Excellence in Leadership:
Nursing Home Steering Committee

Nancy Butner,
Life Care Center of Kirkland
Ron Johnson,
Life Care Center of Kirkland
Mark Weise,
Providence Senior & Community Services
Ryan Meggert,
St. Anne Nursing & Rehabilitation Center
Lisa Waisath,
Nikkei Manor
Marcus Cullen,
Mirabella Seattle
Dennis Eibe,
Wesley Homes
Wes Bard,
Park Shore
Patricia McDonald,
North Long Term Care (LTC) Evacuation Mutual Aid Plan

Excellence in Collaboration:
Pediatric Workgroup
Tammy Ray,
Auburn Regional Medical Center
Cora Miller,
Auburn Regional Medical Center
Margot Kravette,
Children’s Hospital
Eileen Newton,
St. Elizabeth’s Hospital
Debbie Soknot,
Evergreen Healthcare
Matthew Raica,
Group Health
Carolyn Blayney,
Harborview Medical Center
Krista Christensen,
Highline Medical Center
Alexis Koutlas,
Northwest Hospital
Overlake Hospital Medical Center
Luis Gonzalez,
Overlake Hospital Medical Center
Phil Kozol,
Snoqualmie Valley Hospital
Eileen Newton,
St. Francis Hospital
Nancy Christensen,
Sweden Medical Center
Wendy Connors,
Sweden Medical Center

Excellence in Innovation:
Every Kid, Every Time– Color Coding for Kids Initiative
Suzanne Knowles
Valley Medical Center

Excellence in Leadership:

Nursing Home Steering Committee

Nancy Butner,
Life Care Center of Kirkland
Ron Johnson,
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Group Health
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Harborview Medical Center
Krista Christensen,
Highline Medical Center
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Luis Gonzalez,
Overlake Hospital Medical Center
Phil Kozol,
Snoqualmie Valley Hospital
Eileen Newton,
St. Francis Hospital
Nancy Christensen,
Sweden Medical Center
Wendy Connors,
Sweden Medical Center

Excellence in Innovation:
Every Kid, Every Time– Color Coding for Kids Initiative
Suzanne Knowles
Valley Medical Center

WATrac Continues to Grow

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The system continues to grow in its capability and reach, serving 702 agencies statewide; 68% of those agencies are located in King County.

Highlights from this year include:

- Every regional activation and drill used WATrac, including winter storm activations, the Long Term Care Mutual Aid Plan Communications Drill, and the Hospital Pediatric Evacuation Drill.
- WATrac became the new platform and database for King County’s Long Term Care (LTC) Evacuation Mutual Aid Plan.
- In-home service providers created a framework for statewide implementation.
- On-demand webinars were launched to provide instant access to training materials to a broader audience.

Excellence in Leadership:
Nursing Home Steering Committee

Nancy Butner,
Life Care Center of Kirkland
Ron Johnson,
Life Care Center of Kirkland
Mark Weise,
Providence Senior & Community Services
Ryan Meggert,
St. Anne Nursing & Rehabilitation Center
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Nikkei Manor
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Mirabella Seattle
Dennis Eibe,
Wesley Homes
Wes Bard,
Park Shore
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North Long Term Care (LTC) Evacuation Mutual Aid Plan

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St. Francis Hospital
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Sweden Medical Center
Wendy Connors,
Sweden Medical Center

Excellence in Innovation:
Every Kid, Every Time– Color Coding for Kids Initiative
Suzanne Knowles
Valley Medical Center
2010-2011 King County Healthcare Coalition Participants

A & B Healthcare
A & D Wedgewood Adult Family Home
A Caring Adult Family Day Home
A&D Wedgewood
AA Adult Family Home
ACAP Child and Family Services
Addus Healthcare, Inc.
Aegis Assisted Living of Bothell
Aegis Lodge at Totem Lake
Aging and Disability Services
Alcohol & Drug Helpline
Alliance of People with Disabilities
Alpha Supported Living Services
Amenity Home Adult Family Home
Amicable Healthcare
Anderson House
Anderson House
Angle Lake Manor
Arden Rehabilitation and Healthcare Center
Asian Counseling & Referral Services
Assured Home Health & Hospice
Auburn Adult Family Home
Auburn Regional Medical Center
Auburn Youth Resources
Avail Home Health
Avalon Care Center
Bailey – Boushay House
Ballard Care and Rehabilitation Center
Ballard Manor
Bastyr Center for Natural Health
Bayview Manor
Bayview Manor Boarding Home/Nursing Home (Seattle)
Bellevue Hilltop Christian Adult Family Home
Bellmanor Adult Family Home
Benevolence Adult Family Home
Benson Heights Rehabilitation Center
Bethesda Lutheran Communities
Briarwood at Timber Ridge
Brighton Gardens of Bellevue Boarding Home
Brittany Park Retirement Community
Burien Nursing and Rehabilitation Center
Camelot Society
Candlewood Adult Family Home
Canterbury House
Care Force
Careage Home Health
CareForce Home Care
Caroline Kline Galland Home Nursing Home
Cascade Plaza Retirement Center
Cascade Vista Convalescent Center, Inc.
Catholic Community Services
Center for Human Services
Chateau at Valley Center
CHCS Services
Chesterfield Health Services, Inc
Childhaven
Choice Home Care
Circle of Friends
Club 24 Senior Living at Home
Columbia Lutheran Home
Comfort Keepers
Community Care Network of Kin On
Community Health Centers of King County
Community House Mental Health Center
Community Integrated Services, Inc.
Community Living
Community Psychiatric Clinic
Community Services for the Blind & Partially Sighted
Community Support Solutions
Compass Center
Cone Adult Family Home
Consejo Counseling & Referral Services
Coram Health Care
Corinthians Healthcare
Corwen Center at Emerald Heights
Country Doctor Community Health Centers
Covenant Shores Health Center
Coxe Adult Family Home
CRC Health
Criss Clinic
Cristwood Nursing and Rehabilitation Nursing Home
Crossroads Retirement Center Boarding Home
Dana Horton Adult Family Home
Deaf-Blind Service Center
Divino Amore Healthcare Corporation
DJS Adult Family Home
Duck Pond Group
El Dorado West Retirement Community Boarding Home
Elder & Adult Day Services
ElderHealth Northwest
Elite Home Care Agency
Elizabeth Gregory Home
Enunclaw Health & Rehabilitation Center
ERP Adult Family Home
Evergreen Care Network
Evergreen Healthcare
Evergreen Medical Group
Evergreen Treatment Services
Exeter House Nursing Home
Fairland Terrace
Fairfax Hospital
Fairwinds Redmond Boarding Home
Family Resource Home Care
Farrington Court Retirement Community
Fely Corpuz Adult Family Home
Finest Residential Center
First Choice In-Home Care
Finwood Boarding Home
Solid Ground
For Senior’s Sake Adult Family Home
Foss Home and Village
Foundation House
Franciscan Health Systems
Fred Hutchison Cancer Research Center
Fred Lind Manor Boarding Home
Friends of Youth
Gaffney House Boarding Home
Garden Grove Adult Family
Garden Terrace Alzheimer’s Center of Excellence
Gentiva Health Services
Golden Hearth Boarding Home
Great Shepherds Adult Family Home
Greenwood Homes
Group Health Cooperative
Group Health Home Health & Hospice
Hallmark Manor
Hannah’s Adult Family Home
Harborview Medical Center
Health and Rehabilitation of North Seattle
HealthPoint
Heartstone Home
Heartland Home Health
Hidden Gardens Family Home
High Point Village
Highline Home Health & Hospice
Highline Medical Center
Highline Medical Center Specialty Care
Hilltop Manor Boarding Home
Home Helpers
Home Instead
Home Sweet Home
Homewatch Caregivers of Western Washington
HomeWell Senior Care
Honeydew Adult Family Home
Horton House
Huntingbird Homecare
Ida Culver House
Inglewood Heights Adult Family Home
Inglewood Residential & Community Services
Integrated Living Services
International Community Health Services
Issaquah Nursing and Rehabilitation Center
Jern Care Adult Family Home
Jewish Family Services
Judson Park Health Center
The Kenney
Kent Youth and Family Services
Kids Inc
Kin On Community Health Care
Kin On Health Care Center
Kindred Healthcare
King County Mental Health, Chemical Abuse and Dependency Services
Kirkland Lodge at Lakeside Boarding Home
Lake Vue Gardens
Lakeshore Boarding Home
Lancaster House
LCT Spring Home
Legacy Home Boarding Home
Leon Sullivan Health Care Center
Life Care Centers
Linus Adult Family Home
Lincoln Park Group Home
Living Court Assisted Living Community Mammals Hands
Maxim Healthcare Services
Mercer Island Care and Rehabilitation Center
Mercer Island Youth & Family
Merrill Gardens
Millenia Healthcare
Millennia Healthcare, Inc.
Mimi’s Adult Family Home
Minor & James Medical
Mirabella
Mission Healthcare at Bellevue
Mt. Si Transitional Health Center
Muckleshoot Tribe
MultiCare Clinic System
Multifast Works
Multi Service Center
Navos Mental Health Solutions
Neighborcare Health
Nellie Goodhue Group Homes
New Care Concepts
New Horizons Adult Family Home
New Life Homecare
Nikkel Manor
Normandy Park Assisted Living
Norse Home Retirement Center
North Auburn Rehabilitation and Health Center
North Creek Health & Rehabilitation
Northaven Assisted Living
Northwest Hospital & Medical Center
Northwest Kidney Center
On Your Own Home Care
Ora-Mac Inc. Adult Family Home
Overlake Hospital Medical Center
Overlake Internal Medicine Associates
Overlake Terrace Boarding Home
Pacific Medical Centers
Park Place Boarding Home
Park Ridge Care Center
Park Shore Boarding Home/Nursing Home
Park West Skilled Nursing Center
Parkside Retirement Community
Pediatric Associates
Pioneer Human Services
Pyclinic
Providence Heritage House
Providence Elder Place
Providence Heritage House at the Market
Thank You!

Our participants and partners are the foundation of the Healthcare Coalition. Their dedication to creating, implementing, exercising, and supporting regional plans enhances our ability to respond as a coordinated community.

We would like to extend a special thank you to members of our Executive Council, committees, workgroups, and taskforces, who contributed their expertise and time during 2010-2011.

2010-2011 Healthcare Coalition Committees:
- Alternate Care Facilities Committee
- Ambulatory and Ancillary Care Providers Committee
- Emergency Department Saturation Steering Committee
- Healthcare Coalition Executive Council
- Hospital Committee and Strategy Workgroup
- In Home Service Providers Committee
- Nursing Home Steering Committee
- Pediatric Committee and Taskforce

2010-2011 Healthcare Coalition Regional Projects:
- Alternate Care Facilities
- Coalition Sustainability
- Crisis Standards of Care
- Disaster Mental & Behavioral Health Planning
- Family Assistance Centers
- King County WATrac Implementation
- Patient Tracking
- Pediatric Disaster Response Planning
- Regional Implementation Regional Hospitaland Nursing Home Evacuation Planning
- Resource Management and Conservation
- Situational Awareness
- Training and Exercises

The work of the Healthcare Coalition would not be possible without the ongoing collaboration and support from departmental leadership and staff at Public Health – Seattle & King County. The Healthcare Coalition wishes to thank the staff from the following individuals:

- EMTP, MBA
- JD
- MPH, MPP
- Administrative Specialist
- Resource & Information Systems Manager
- Planning Support Manager
- Clinical Planner
- Health Systems Response Planner
- Planning Manager
- Attorney’s Office, Legal Workgroup
- Harborview Medical Center, EOD Saturation Planner
- Washington Poison Center, Puget Sound Call Center Coordination
- Office of the Director
- Emergency Preparedness
- Communications
- Communicable Disease Epidemiology and Immunization
- Community Health Services

Our Team in 2010-2011

Cynthia Dold, MPH, MPP
Coalition Program Manager
Alison Alcoba
Administrative Specialist
Jennifer Chi, MS
Resource & Information Systems Manager
Danica Little
Training and Exercise Manager
Kay Koellemay, MD
Clinical Planner
Lydia Ortega
Administrator/Business Manager
Onora Lien, MA
Health Systems Response Planner
Rebecca Lis
Planning Support Manager

In addition to Healthcare Coalition program staff, the Healthcare Coalition projects have benefited from ongoing work from the following individuals:

- Amy Eiden, JD
- King County Prosecuting Attorney’s Office, Legal Workgroup
- Clark Hartley, EMT, MBA
- Harborview Medical Center, EOD Saturation Planner
- Joe Copley
- Washington Poison Center, Puget Sound Call Center Coordination
For more information about the King County Healthcare Coalition, please visit our website at www.kingcountyhealthcarecoalition.org

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